We are incredibly proud to celebrate the recent accomplishments of the FUSE Executive Fellows, who provided more than **75,000 hours of public service** in 2018 to help local governments innovate solutions in urban communities. This year, we made intentional strides to measure the collective impact of our fellows in three key areas:

**Community Impact:** developing effective programs for residents.

**Culture of Innovation:** supporting change management processes.

**Building Capacity:** expanding tools and talent for problem solving.

Here are some of the numbers and stories that capture FUSE’s impact over the past year.

- **76** Fellows
- **19** Cities and Counties
- **152** Government Partners

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Cleveland, OH  
Denver, CO  
East Palo Alto, CA  
Fremont, CA  
Indianapolis, IN

Long Beach, CA  
Los Angeles County  
Los Angeles, CA  
Minneapolis, MN  
New Orleans, LA

Oakland, CA  
Philadelphia, PA  
Pittsburgh, PA  
San Francisco, CA  
San Jose, CA

St. Louis, MO  
St. Paul, MN  
Stockton, CA  
Washington, DC
Community Impact

400 Policy recommendations
125 Strategies implemented
19.5M People living in FUSE partner communities

Breaking Down Barriers to Access Affordable Housing
San Francisco is amplifying awareness of its programs to better connect residents to affordable housing opportunities.

Redesigning Healthcare Access for Inmates
Los Angeles County is adopting a more patient-centered approach to improve the flow of its inmate population.

Battling Poverty by Building a Robust Workforce
Philadelphia is working to provide better job opportunities by bringing together government, community, and business leaders to build an innovative workforce development system.
Modernizing Police Systems to Better Serve Residents

The New Orleans Police Department is updating its technology and streamlining its operations to empower police officers to better serve the community.

Building the Workforce of the Future

To boost Stockton’s economy, the city is piloting new programs aimed at developing job skills for residents and plugging into the green economy.

Using Data Visualization to Improve Public Health

Los Angeles County is piloting a leading-edge data dashboard and analytical tools to monitor food-related issues in the service industry to better protect the health of its residents.
Building Capacity

14,000
Hours of government staff training

4,000
Civic leaders trained

300
Community organizations engaged

Developing a Workforce to Help the Homeless

Los Angeles County is recruiting and training hundreds of staff workers — such as health workers, case managers, and housing locators — to provide critical services to those experiencing homelessness.

Fortifying Utility Services to Be Resilient and Energy-Efficient

New Orleans is working to stay resilient through extreme weather events by training hundreds of staff members for improved safety protocols and use of its complex data platform for public information.

Battling Poverty by Building a Robust Workforce

To improve the quality of life for Long Beach’s growing population of older residents, the city is establishing a new Healthy Aging Center and rolling out new systems that connect seniors to a coordinated continuum of care.

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